

# M+W GROUP

#### Company

M+W Group

#### Industry

Engineering and construction

#### Corporate Performance Management

- Financial consolidation
- Planning
- Reporting
- Treasury and project control

### **Key facts**

- 2010 order intake: € 2.1 billion
- 2010 revenues: € 1.8 billion
- Global workforce: 6,000 employees

#### Industry and group requirements

- Uniting internal and external reporting
- Eliminating double work in data collection and analysis

#### **Benefits**

- Faster consolidation and reporting periods
- Streamlined management processes
- Better data transparency and quality

"Tagetik's intercompany matching features are a huge advantage for us because there are so many different relationships within our group. Now, our subsidiaries just report their internal transactions in the exact currency during the standard data entry process. After adjusting the balances in the integrated cockpit, we can already use this data for other processes."

#### **Renate Jaeger**

Project leader and financial accountant at M+W

#### The challenge

The finance and accounting departments at the M+W Group are responsible for two separate yet similar processes: consolidating data throughout the group to create management reports and financial statements. In the past, these processes were managed in two separate systems – which quickly added up to too much work for everyone involved. That's when the company decided to unite these processes into a single solution.

"Since we already had a powerful consolidation solution in operation, we were not willing to give up a certain level of comfort," explained Renate Jaeger, project leader at M+W. "Our overall objective was to introduce a comprehensive solution for all aspects of consolidation, planning and even project controlling that we could later scale as needed."

After narrowing down its options to a short list of four solutions, the company invited the different vendors and consultancies for a live demonstration. M+W's choice was Tagetik 3.0 due to its unified corporate performance management platform and solid price-performance ratio. In addition, the group was impressed by the technical competence of pmOne, Tagetik's exclusive distributor in Germany, and the consolidation expertise of its partner Alper & Schetter.

#### The objectives

The cooperation between the M+W Group and the pmOne / Alper & Schetter consultant teams was first limited to developing an IT and business concept for the solution. After passing this 'test' in just a few weeks, the project team extended its contract and decided to launch the project in March 2009 following the production of its 2008 financial statements. In the next few months, the company was able to implement an all-in-one solution for consolidation, planning, reporting and project controlling based on Tagetik. "We wanted to go live with our half-year results," recalls Jaeger. "Our timeline was quite ambitious, but we made it."

#### Results

All subsidiaries of the M+W Group are now connected to the new system and over 100 users worldwide have been trained to date.

Before using Tagetik, the finance and accounting departments spent a considerable amount of time verifying the data in Excel sheets or faxes. Since the previous system had no built-in validation rules, this process was highly prone to errors.

With Tagetik, the users manage this process from an integrated, Web-based intercompany matching platform. This feature alone considerably reduced the local and central workload. "Tagetik's intercompany matching features are a huge advantage for us because there are so many different relationships within our group," adds Jaeger. "The reconciliation process

so many different relationships within our group," adds Jaeger. " The reconciliation process is now completely paperless and so much easier. Our subsidiaries simply report their intercompany transactions in the exact currency during the standard data entry process. After adjusting the balances in the integrated cockpit, we can already use this data for other processes."

Tagetik's built-in rules support a very stringent consolidation process, which has significantly improved the overall data quality. The workflow has profited as well because many validations are now already built into the data entry and approval processes. The days of passing spreadsheets back and forth multiple times are now finally history.

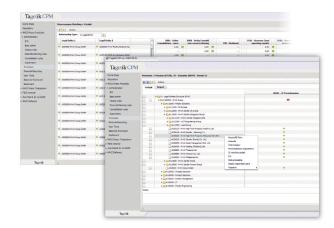
All stakeholders in these processes have benefited from Tagetik. They have virtually eliminated the double work in internal and external reporting. As hoped, the streamlined processes and organizational improvements have also lead to faster consolidation and reporting cycles. The new system also brought about organizational improvements as well. The two departments have since grown into one. Last but not least, the management team is satisfied that the reporting has improved in terms of speed, detail and quality.

M+W Group has since extended the solution to include functionality for project controlling. Its subsidiaries now have a powerful solution for storing master data on all projects worldwide. In contrast to the old, Excel-based version, the users now only have to change the status



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instead of reentering their data multiple times. In addition, they gain clear information on costs, revenues and margin breakdowns. Local users can perform analyses for their own companies while the group gains a consolidated view of its activities worldwide. The project team will soon get the opportunity to expand the system again. In the next phase, it will integrate its treasury process in Tagetik as well.



Left side: M+W IC Cockpit: rule-based IC-Matching Cockpit

Right side: M+W Process Cockpit: User-dependent, phase-oriented Process Cockpit

#### About M+W

M+W Group is the leading global partner for engineering, construction and project management in the fields of Advanced Technology Facilities, the Life Science Industries, Energy & Environment Technologies and High-Tech Infrastructure. From concept development to turnkey services the company manages projects of all sizes ensuring rapid realization, high quality standards and cost-effective completion. With its competence to integrate development to turne technologies and expendence for a service to integrate development. link process automation technologies and complex facilities to integrated solutions, M+W Group supports leading electronics, life science, photovoltaic, chemical, automobile and communication companies as well as research institutes and universities. According to its preliminary figures for 2010, the group based in Stuttgart, Germany generated an order intake of 2.1 billion euros and revenue's of nearly 1.8 billion euros with a workforce of approximately 6,000 employees.

etik delivers a unified software solution for **Performance Management, Enterprise Governance, Risk & Compliance**, and **Iosure Management** with specialized **Business Intelligence** tools to optimize **Collaboration** and **Communication**.

Tagetik 3.0 creates value by simplifying complex business meangement to optimize Collaboration and Communication. Tagetik 3.0 creates value by simplifying complex business processes for CFOs and ClOs: budgeting, forecasting, cash flo planning, statutory and management consolidation, cost allocation, profitability analysis, financial close and fast closin dashboard, scorecarding, collaborative disclosure management and compliance/industry requirements. Tagetik 3.0 is the solution to translate strategy into operations, manage and control overall performance down to business transactions, ar improve decision-making across the whole organization while achieving faster ROI and lower total cost of ownership (TCO). Tagetik's vision to extend *Performance Management and Business Intelligence to collaborative decisionmaking* inspire us to develop Tagetik 3.0 Enabled by Microsoft SharePoint, moving CPM from Corporate to Collaborative Performance Management.

Tagetik operates in **18 countries** leveraging a close partnership with Microsoft. Its market experts are totally commi to the success of **400 customers worldwide**, including some of the largest Fortune 1000 companies representing industry sectors, as well as to build strong relationships with system integrators, technology leaders and local consu snecialists.

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